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August 10, 2023

# Consolidated Financial Results for the Fiscal Year Ended June 30, 2023 (Under Japanese GAAP)

Company Name: Shibuya Corporation Stock Exchange Listing: Tokyo and Nagoya

Stock Code: 6340 URL: https://www.shibuya.co.jp

Representative: Hidetoshi Shibuya, President and CEO

Contact: Yoshiaki Yoshimichi, Managing Director TEL: 076-262-1201

Scheduled Date of Ordinary General Meeting of Shareholders: September 27, 2023
Scheduled Date of the Start of Year-End Dividend Payment: September 28, 2023
Scheduled Date of the Filing of Securities Report: September 28, 2023

Availability of Supplementary Material on Financial Results: None

Annual IR Meeting (for Institutional Investors and Analysts): Not Scheduled

(Amounts less than one million yen are rounded down)

10.2

13.9

### 1. Consolidated Financial Results for the Fiscal Year Ended June 30, 2023 (from July 1, 2022 to June 30, 2023)

### (1) Consolidated Operating Results

(Percentages Indicate Year-on-Year Changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal Year Ended June 30, 2023	97,842	1.7	8,039	△40.0	8,171	△40.4	5,928	△36.0
Fiscal Year Ended June 30, 2022	96,223	△7.4	13,402	5.5	13,701	5.8	9,262	4.9

(Note) Comprehensive Income Fiscal Year Ended June 30, 2023: 6,692 Million Yen ( $\triangle 34.9\%$ ) Fiscal Year Ended June 30, 2022: 10,272 Million Yen (3.6%)

334.79

Profit per Share Diluted Profit per Share Return on Equity Ordinary Profit to Total Assets Ratio Net Sales Ratio

Yen Yen 9 % 9 %
Fiscal Year Ended June 30, 2023 214.29 - 6.8 5.8 8.2

11.4

#### (2) Consolidated Financial Position

Fiscal Year Ended June 30, 2022

	Total Assets	Net Assets	Equity Ratio	Net Assets per Share
	Millions of Yen	Millions of Yen	%	Yen
As of June 30, 2023	142,426	90,180	63.3	3,259.24
As of June 30, 2022	136,981	85,425	62.4	3,087.39

(Reference) Equity As of June 30, 2023: 90,173 Million Yen
As of June 30, 2022: 85,419 Million Yen

### (3) Consolidated Cash Flows

(3) Componented Cush i iows				
	Cash Flows from	Cash Flows from	Cash Flows from	Cash and Cash Equivalents
	Operating Activities	Investing Activities	Financing Activities	at End of Period
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen
Fiscal Year Ended June 30, 2023	4,854	△5,328	1,215	42,660
Fiscal Year Ended June 30, 2022	12,798	△3,565	△3,099	41,792

### 2. Dividends

2. Dividends								
Annual Dividends per Share						Total Cash	Dividend	Ratio of Dividends
	1st Quarter-End	2nd Quarter-End	3rd Quarter-End	Fiscal Year-End	Total	Dividends (Total)	Payout Ratio (Consolidated)	to Net Assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of Yen	%	%
Fiscal Year Ended June 30, 2022	-	30.00	-	40.00	70.00	1,936	20.9	2.4
Fiscal Year Ended June 30, 2023	-	30.00	-	40.00	70.00	1,936	32.7	2.2
Fiscal Year Ending June 30, 2024 (Forecast)	-	30.00	-	40.00	70.00		30.3	

### 3. Consolidated Financial Forecast for the Year Ending June 30, 2024 (from July 1, 2023 to June 30, 2024)

(Percentages Indicate Year-on-year Changes)

	Net Sale	es	Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent		Earnings per Share
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Yen
Entire Year	108,000	10.4	8,900	10.7	9,000	10.1	6,400	7.9	231.32

#### \*Notes

(1) Significant Changes in Subsidiaries during the Period

(Changes in Specified Subsidiaries Resulting in the Change in Scope of Consolidation): None

- (2) Changes in Accounting Policies, Changes in Accounting Estimates, and Retrospective Financial Restatement
  - 1. Changes in Accounting Policies due to Revisions to Accounting Standards and Other Regulations: None
  - 2. Changes in Accounting Policies due to Other Reasons: None
  - 3. Changes in Accounting Estimates: None
  - 4. Retrospective Financial Restatement: None

#### (3) Number of Issued Shares (Common Shares)

1. Total Number of Issued Shares at the End of the Period (including treasury shares)

As of June 30, 2023	28,149,877 shares	As of June 30, 2022	28,149,877 shares
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2. Number of Treasury Shares at the End of the Period

·			
As of June 30, 2023	482,801 shares	As of June 30, 2022	482,691 shares

3. Average Number of Shares during the Period

Fiscal year Ended June 30, 2023	27,667,150 shares	Fiscal year Ended June 30, 2022	27,667,290 shares
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#### (Reference)

Overview of Non-Consolidated Financial Results for the Fiscal Year Ended June 30, 2023 (from July 1, 2022 to June 30, 2023)

(1) Non-Consolidated Operating Results

(Percentages Indicate Year-on-year Changes)

	Net Sales	3	Operating Pr	ofit	Ordinary Pro	ofit	Profit	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal Year Ended June 30, 2023	69,898	9.4	5,015	△40.6	5,554	△42.1	4,056	△57.1
Fiscal Year Ended June 30, 2022	63,887	△7.8	8,435	5.9	9,587	1.6	9,451	44.7

	Profit per Share	Diluted Profit per Share
	Yen	Yen
Fiscal Year Ended June 30, 2023	146.63	-
Fiscal Year Ended June 30, 2022	341.60	-

### (2) Non-Consolidated Financial Position

	Total Assets	Net Assets	Equity Ratio	Net Assets per Share	
	Millions of Yen	Millions of Yen	%	Yen	
As of June 30, 2023	116,586	75,485	64.7	2,728.36	
As of June 30, 2022	111,044	73,080	65.8	2,641.41	

(Reference) Equity As of June 30, 2023: 75,485 Million Yen
As of June 30, 2022: 73,080 Million Yen

The forecasts on future business results released herein are based on available information and on certain assumptions deemed to be reasonable at the time of the announcement. Actual results may differ from these forecasts due to various reasons.

<sup>\*</sup> This financial results report is not subject to an audit procedures by a certificated public accountant or an audit firm.

<sup>\*</sup> Explanation for Appropriate Use of Financial Forecasts (Cautionary Note on Forward Looking Statements):

## Shibuya Corporation Consolidated Balance Sheets

	As of June 30, 2022	As of June 30, 2023
A		
Assets Current assets		
Cash and deposits	42,080	42,946
Notes receivable - trade	3,227	1,003
Electronically recorded monetary claims -	,	1,000
operating	7,674	8,649
Accounts receivable - trade	13,466	14,570
Contract assets	9.906	12,283
Finished goods	599	444
Work in process	9,114	9,226
Raw materials and supplies	3,492	4,665
Other	3,173	2,019
Allowance for doubtful accounts	Δ5	Δ3
Total current assets	92,731	95,800
Non-current assets		· · · · · · · · · · · · · · · · · · ·
Property, plant and equipment		
Buildings and structures, net	17,145	21,042
Machinery, equipment and vehicles, net	1,909	2,990
Land	12,757	12,14
Construction in progress	3,981	1,26
Other, net	1,354	1,568
Total property, plant and equipment	37,148	39,010
Intangible assets		
Goodwill	0	-
Other	449	473
Total intangible assets	449	47.
Investments and other assets		
Investment securities	2,206	2,516
Retirement benefit asset	2,732	2,944
Deferred tax assets	1,238	1,183
Other	504	540
Allowance for doubtful accounts	△30	△49
Total investments and other assets	6,651	7,135
Total non-current assets	44,250	46,619
Total assets	136,981	142,426

-	=	(Millions of Jen)
	As of June 30, 2022	As of June 30, 2023
Liabilities		
Current liabilities		
Notes and accounts payable - trade	20,333	22,642
Electronically recorded obligations - operating	2,959	2,450
Short-term borrowings	900	1,099
Income taxes payable	2,337	449
Accrued expenses	5,444	5,427
Contract liabilities	8,600	6,512
Provision for bonuses	431	442
Provision for loss on orders received	55	157
Provision for product warranties	65	53
Other	1,714	1,628
Total current liabilities	42,842	40,864
Non-current liabilities		
Long-term borrowings	1,632	4,604
Retirement benefit liability	6,472	6,290
Provision for retirement benefits for directors (and other officers)	409	318
Deferred tax liabilities	79	64
Other	119	104
Total non-current liabilities	8,713	11,381
Total liabilities	51,555	52,246
Net assets	·	, , , , , , , , , , , , , , , , , , ,
Shareholders' equity		
Share capital	11,392	11,392
Capital surplus	10,350	10,350
Retained earnings	63,459	67,451
Treasury shares	△440	△440
Total shareholders' equity	84,762	88,753
Accumulated other comprehensive income	·	•
Valuation difference on available-for-sale securities	502	787
Foreign currency translation adjustment	647	840
Remeasurements of defined benefit plans	∆493	△208
Total accumulated other comprehensive income	657	1,419
Non-controlling interests	6	6
Total net assets	85,425	90,180
Total liabilities and net assets	136,981	142,426
	150,501	1 .2,720

# Shibuya Corporation Consolidated Statement of Income

		(Millions of yen)
	Fiscal year ended June 30, 2022	Fiscal year ended June 30, 2023
Net sales	96,223	97,842
Cost of sales	72,599	79,641
Gross profit	23,624	18,201
Selling, general and administrative expenses	10,222	10,161
Operating profit	13,402	8,039
Non-operating income	,	,
Interest income	1	15
Dividend income	54	58
Foreign exchange gains	78	_
Gain on sale of scraps	63	37
Insurance claim income	20	33
Other	120	104
Total non-operating income	338	249
Non-operating expenses		
Interest expenses	19	37
Taxes and dues	3	13
Foreign exchange losses	_	59
Loss on cancellation of insurance policies	8	_
Other	8	7
Total non-operating expenses	39	118
Ordinary profit	13,701	8,171
Extraordinary income		
Gain on sale of non-current assets	0	4
Gain on sale of investment securities	20	11
Gain on sale of right of using facilities	_	4
Total extraordinary income	21	20
Extraordinary losses		
Loss on disposal of non-current assets	12	3
Loss on valuation of investment securities	178	_
Impairment losses	152	_
Compensation for damage	_	25
Other	2	_
Total extraordinary losses	347	28
Profit before income taxes	13,375	8,163
Income taxes - current	4,271	2,355
Income taxes - deferred	△176	△122
Total income taxes	4,094	2,233
Profit	9,281	5,929
Profit attributable to non-controlling interests	18	0
Profit attributable to owners of parent	9,262	5,928
r		5,720

# **Shibuya Corporation Consolidated Statement of Comprehensive Income**

(Millions of yen) Fiscal year ended Fiscal year ended June 30, 2022 June 30, 2023 Profit 9,281 5,929 Other comprehensive income Valuation difference on available-for-sale securities 428 284 Deferred gains or losses on hedges  $\triangle 0$ 193 Foreign currency translation adjustment 606 Remeasurements of defined benefit plans, net of tax △43 285 991 762 Total other comprehensive income Comprehensive income 10,272 6,692 Comprehensive income attributable to Comprehensive income attributable to owners of 10,253 6,691 parent Comprehensive income attributable to non-controlling 0 19 interests

# Shibuya Corporation Consolidated Statement of Changes in Equity

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at July 1,2021	11,392	10,358	55,937	△439	77,248	
Cumulative effects of changes in accounting policies			196		196	
Restated balance	11,392	10,358	56,133	∆439	77,444	
Changes during period						
Dividends of surplus			△1,936		△1,936	
Profit attributable to owners of parent			9,262		9,262	
Purchase of treasury shares				Δ0	Δ0	
Purchase of shares of consolidated subsidiaries		△7			△7	
Net changes in items other than shareholders' equity						
Total changes during period	_	Δ7	7,325	Δ0	7,317	
Balance at June 30,2022	11,392	10,350	63,459	△440	84,762	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at July 1,2021	74	0	42	△450	∆333	27	76,941
Cumulative effects of changes in accounting policies							196
Restated balance	74	0	42	△450	△333	27	77,137
Changes during period							
Dividends of surplus							△1,936
Profit attributable to owners of parent							9,262
Purchase of treasury shares							Δ0
Purchase of shares of consolidated subsidiaries							△7
Net changes in items other than shareholders' equity	428	Δ0	605	△43	990	△20	970
Total changes during period	428	Δ0	605	∆43	990	△20	8,288
Balance at June 30,2022	502	_	647	△493	657	6	85,425

# Shibuya Corporation Consolidated Statement of Changes in Equity

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at July 1,2022	11,392	10,350	63,459	△440	84,762	
Changes during period						
Dividends of surplus			△1,936		△1,936	
Profit attributable to owners of parent			5,928		5,928	
Purchase of treasury shares				Δ0	Δ0	
Net changes in items other than shareholders' equity						
Total changes during period	-	_	3,992	Δ0	3,991	
Balance at June 30,2023	11,392	10,350	67,451	△440	88,753	

		Accumulated other co				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at July 1,2022	502	647	△493	657	6	85,425
Changes during period						
Dividends of surplus						Δ1,936
Profit attributable to owners of parent						5,928
Purchase of treasury shares						Δ0
Net changes in items other than shareholders' equity	284	192	285	762	0	762
Total changes during period	284	192	285	762	0	4,754
Balance at June 30,2023	787	840	△208	1,419	6	90,180

# Shibuya Corporation Consolidated Statement of Cash Flows

Impairment losses			(Willions of yell)
Profit before income taxes   13.375   8.163     Depreciation   2.628   3.145     Impairment losses   152			
Profit before income taxes   13.375   8.163     Depreciation   2.628   3.145     Impairment losses   152	Cash flows from operating activities		
Impairment losses		13,375	8,163
Amortization of goodwill   78	Depreciation	2,628	3,145
Decrease (increase) in retirement benefit asset	Impairment losses	152	_
Increase (decrease) in retirement benefit liability	Amortization of goodwill	78	0
Increase (decrease) in provision for retirement benefits for directors (and other officers)   Increase (decrease) in provision for bonuses   12	Decrease (increase) in retirement benefit asset	47	29
for directors (and other officers)   Increase (decrease) in allowance for doubtful accounts   Local   Loca	Increase (decrease) in retirement benefit liability	△32	△8
Increase (decrease) in provision for loss on orders	Increase (decrease) in provision for retirement benefits	60	۸,00
Increase (decrease) in provision for bonuses   12	for directors (and other officers)	09	Δ90
Increase (decrease) in provision for loss on orders received	Increase (decrease) in allowance for doubtful accounts	$\triangle 0$	17
Interest and dividend income	Increase (decrease) in provision for bonuses	12	11
Interest and dividend income	Increase (decrease) in provision for loss on orders	<b>∧20</b>	102
Interest expenses   19   37     Decrease (increase) in trade receivables and contract assets   4,018   Δ2,197     Increase (decrease) in contract liabilities   1,957   Δ2,112     Decrease (increase) in inventories   246   Δ1,070     Increase (decrease) in inventories   Δ3,428   1,788     Decrease (increase) in inventories   Δ362   143     Increase (decrease) in advance payments to suppliers   Δ362   143     Increase (decrease in consumption taxes   Δ1,172   1,157     District (payable/consumption taxes refund receivable   Δ255   Δ5     Subtotal   17,278   9,037     Interest and dividends received   55   72     Interest and dividends received   55   72     Interest paid   Δ4,515   Δ4,222     Net cash provided by (used in) operating activities   12,798   4,854     Cash flows from investing activities   12,798   4,854     Payments into time deposits   Δ321   Δ331     Proceeds from withdrawal of time deposits   315   337     Purchase of investment securities   Δ0   Δ0   Δ0     Proceeds from sale of property, plant and equipment   Δ3,774   Δ5,886     Proceeds from sale of property, plant and equipment   9   710     Purchase of intengible assets   Δ202   Δ153     Other, net   Δ244   Δ23     Net cash provided by (used in) investing activities   Δ3,665   Δ5,328     Cash flows from financing activities   Δ1,936   Δ1,935     Dividends paid   Δ1,936   Δ1,935     Other, net   Δ55   Δ20     Net cash provided by (used in) financing activities   Δ3,099   1,215     Effect of exchange rate change on cash and cash   266   266     Cash and cash equivalents   56,500   868     Cash and cash equivalents at beginning of period   35,292   41,792     Cash and cash equivalents at beginning of period   35,292   41,792     Cash and cash equivalents at beginning of period   35,292   41,792     Cash and cash equivalents at beginning of period   35,292   41,792     Cash and cash equivalents   26,500   26,200     Cash and cash equivalents   26,500   26,200     Cash and cash equivalents   26,500   26,200     Cash and cash equivalents   26,5	received	Δ20	102
Decrease (increase) in trade receivables and contract assets   4,018	Interest and dividend income	△55	△74
April	Interest expenses	19	37
Increase (decrease) in contract liabilities		4,018	△2,197
Decrease (increase) in inventories         246         △1,070           Increase (decrease) in trade payables         △3,428         1,788           Decrease (increase) in advance payments to suppliers         △362         143           Increase/decrease in consumption taxes payable/consumption taxes refund receivable         △1,172         1,157           Other, net         △255         △5           Subtotal         17,278         9,037           Interest and dividends received         55         72           Interest paid         △19         △32           Income taxes paid         △19         △32           Income taxes paid         △4,515         △4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         321         △331           Proceeds from intesting activities         △321         △331           Proceeds from withdrawal of time deposits         △315         △337           Proceeds from withdrawal of time deposits         △315         △37           Proceeds from sale of investment securities         △40         △0           Proceeds from sale of property, plant and equipment         △3,774         △5,886           Proceeds from sale of property, plant and		1.957	^2.112
Increase (decrease) in trade payables			
Decrease (increase) in advance payments to suppliers   Increase/decrease in consumption taxes   Data   Increase   Data   Da			
Increase/decrease in consumption taxes payable/consumption taxes refund receivable		,	143
payable/consumption taxes refund receivable         Δ1,172         1,157           Other, net         Δ255         Δ5           Subtotal         17,278         9,037           Interest and dividends received         55         72           Interest paid         Δ19         Δ32           Income taxes paid         Δ4,515         Δ4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         2         321         Δ331           Payments into time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments			
Other, net         Δ255         Δ5           Subtotal         17,278         9,037           Interest and dividends received         55         72           Interest paid         Δ19         Δ32           Income taxes paid         Δ4,515         Δ4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         20         Δ           Payments into time deposits         Δ321         Δ331           Proceeds from withdrawal of time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from long-term borrowings         −         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ55 <td< td=""><td></td><td>△1,172</td><td>1,157</td></td<>		△1,172	1,157
Interest and dividends received         55         72           Interest paid         Δ19         Δ32           Income taxes paid         Δ4,515         Δ4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         321         Δ331           Payments into time deposits         Δ321         Δ331           Proceeds from withdrawal of time deposits         315         337           Purchase of investment securities         164         19           Purchase of investment securities         164         19           Purchase of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         —         4,100           Other, net         Δ55         Δ20           Net cash provided by (u	* *	△255	Δ5
Interest paid         Δ19         Δ32           Income taxes paid         Δ4,515         Δ4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         2         321         Δ331           Payments into time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ55         Δ20           Net cash provided by (used in) financing activities         Δ3,099         1,215           Effect of exchange rate change on cash and cash equivalents         6,500 <td< td=""><td>Subtotal</td><td>17,278</td><td>9,037</td></td<>	Subtotal	17,278	9,037
Income taxes paid         Δ4,515         Δ4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         321         Δ331           Payments into time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         Δ3,774         Δ5,886           Proceeds from sale of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ3,099         1,215           Effect of exchange rate change on cash and cash equivalents         366         126           Net increase (decrease) in cash and cash equivalents	Interest and dividends received	55	72
Income taxes paid         Δ4,515         Δ4,222           Net cash provided by (used in) operating activities         12,798         4,854           Cash flows from investing activities         321         Δ331           Payments into time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         Δ3,774         Δ5,886           Proceeds from sale of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ3,099         1,215           Effect of exchange rate change on cash and cash equivalents         366         126           Net increase (decrease) in cash and cash equivalents	Interest paid	△19	△32
Cash flows from investing activities $\Delta 321$ $\Delta 331$ Payments into time deposits $\Delta 315$ $\Delta 337$ Proceeds from withdrawal of time deposits $\Delta 15$ $\Delta 337$ Purchase of investment securities $\Delta 0$ $\Delta 0$ Proceeds from sale of investment securities $164$ $19$ Purchase of property, plant and equipment $\Delta 3,774$ $\Delta 5,886$ Proceeds from sale of property, plant and equipment $9$ $710$ Purchase of intangible assets $\Delta 202$ $\Delta 153$ Other, net $244$ $\Delta 23$ Net cash provided by (used in) investing activities $\Delta 3,565$ $\Delta 5,328$ Cash flows from financing activities $\Delta 3,565$ $\Delta 5,328$ Cash flows from long-term borrowings $ 4,100$ Repayments of long-term borrowings $ 4,100$ Dividends paid $\Delta 1,936$ $\Delta 1,935$ Other, net $\Delta 5,52$ $\Delta 20$ Net cash provided by (used in) financing activities $\Delta 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $\Delta 3,099$ $1,215$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	-	△4,515	△4,222
Payments into time deposits         Δ321         Δ331           Proceeds from withdrawal of time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         Δ3,774         Δ5,886           Proceeds from sale of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ55         Δ20           Net cash provided by (used in) financing activities         Δ3,099         1,215           Effect of exchange rate change on cash and cash equivalents         366         126           Net increase (decrease) in cash and cash equivalents         6,500         868           Cash and cash equivalents at begin	Net cash provided by (used in) operating activities	12,798	4,854
Payments into time deposits         Δ321         Δ331           Proceeds from withdrawal of time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         Δ3,774         Δ5,886           Proceeds from sale of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ55         Δ20           Net cash provided by (used in) financing activities         Δ3,099         1,215           Effect of exchange rate change on cash and cash equivalents         366         126           Net increase (decrease) in cash and cash equivalents         6,500         868           Cash and cash equivalents at begin		,	·
Proceeds from withdrawal of time deposits         315         337           Purchase of investment securities         Δ0         Δ0           Proceeds from sale of investment securities         164         19           Purchase of property, plant and equipment         Δ3,774         Δ5,886           Proceeds from sale of property, plant and equipment         9         710           Purchase of intangible assets         Δ202         Δ153           Other, net         244         Δ23           Net cash provided by (used in) investing activities         Δ3,565         Δ5,328           Cash flows from financing activities         —         4,100           Repayments of long-term borrowings         —         4,100           Repayments of long-term borrowings         Δ1,107         Δ928           Dividends paid         Δ1,936         Δ1,935           Other, net         Δ55         Δ20           Net cash provided by (used in) financing activities         Δ3,099         1,215           Effect of exchange rate change on cash and cash equivalents         366         126           Net increase (decrease) in cash and cash equivalents         6,500         868           Cash and cash equivalents at beginning of period         35,292         41,792		△321	△331
Proceeds from sale of investment securities $164$ $19$ Purchase of property, plant and equipment $\Delta 3,774$ $\Delta 5,886$ Proceeds from sale of property, plant and equipment $9$ $710$ Purchase of intangible assets $\Delta 202$ $\Delta 153$ Other, net $244$ $\Delta 23$ Net cash provided by (used in) investing activities $\Delta 3,565$ $\Delta 5,328$ Cash flows from financing activities $ 4,100$ Repayments of long-term borrowings $ 4,100$ Dividends paid $\Delta 1,936$ $\Delta 1,935$ Other, net $\Delta 55$ $\Delta 20$ Net cash provided by (used in) financing activities $\Delta 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$		315	337
Purchase of property, plant and equipment $\triangle 3,774$ $\triangle 5,886$ Proceeds from sale of property, plant and equipment9710Purchase of intangible assets $\triangle 202$ $\triangle 153$ Other, net $244$ $\triangle 23$ Net cash provided by (used in) investing activities $\triangle 3,565$ $\triangle 5,328$ Cash flows from financing activitiesProceeds from long-term borrowings $ 4,100$ Repayments of long-term borrowings $\triangle 1,107$ $\triangle 928$ Dividends paid $\triangle 1,936$ $\triangle 1,935$ Other, net $\triangle 55$ $\triangle 20$ Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Purchase of investment securities	$\triangle 0$	$\triangle 0$
Proceeds from sale of property, plant and equipment9710Purchase of intangible assets $\triangle 202$ $\triangle 153$ Other, net $244$ $\triangle 23$ Net cash provided by (used in) investing activities $\triangle 3,565$ $\triangle 5,328$ Cash flows from financing activities $ 4,100$ Proceeds from long-term borrowings $ 4,100$ Repayments of long-term borrowings $\triangle 1,107$ $\triangle 928$ Dividends paid $\triangle 1,936$ $\triangle 1,935$ Other, net $\triangle 55$ $\triangle 20$ Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Proceeds from sale of investment securities	164	19
Purchase of intangible assets $\triangle 202$ $\triangle 153$ Other, net $244$ $\triangle 23$ Net cash provided by (used in) investing activities $\triangle 3,565$ $\triangle 5,328$ Cash flows from financing activities $\bigcirc$ $\bigcirc$ Proceeds from long-term borrowings $\bigcirc$ $\bigcirc$ $\bigcirc$ Repayments of long-term borrowings $\bigcirc$ $\bigcirc$ $\bigcirc$ Dividends paid $\bigcirc$ $\bigcirc$ $\bigcirc$ $\bigcirc$ Other, net $\bigcirc$ $\bigcirc$ $\bigcirc$ $\bigcirc$ Net cash provided by (used in) financing activities $\bigcirc$ $\bigcirc$ $\bigcirc$ $\bigcirc$ Effect of exchange rate change on cash and cash equivalents $\bigcirc$ $\bigcirc$ $\bigcirc$ $\bigcirc$ Net increase (decrease) in cash and cash equivalents $\bigcirc$ $\bigcirc$ $\bigcirc$ $\bigcirc$ Cash and cash equivalents at beginning of period $\bigcirc$ $\bigcirc$ $\bigcirc$ $\bigcirc$	Purchase of property, plant and equipment	△3,774	△5,886
Other, net $244$ $\triangle 23$ Net cash provided by (used in) investing activities $\triangle 3,565$ $\triangle 5,328$ Cash flows from financing activities	Proceeds from sale of property, plant and equipment	9	710
Net cash provided by (used in) investing activities $\triangle 3,565$ $\triangle 5,328$ Cash flows from financing activities $ 4,100$ Proceeds from long-term borrowings $ 4,100$ Repayments of long-term borrowings $\triangle 1,107$ $\triangle 928$ Dividends paid $\triangle 1,936$ $\triangle 1,935$ Other, net $\triangle 55$ $\triangle 20$ Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Purchase of intangible assets	△202	△153
Cash flows from financing activitiesProceeds from long-term borrowings $-$ 4,100Repayments of long-term borrowings $\Delta 1,107$ $\Delta 928$ Dividends paid $\Delta 1,936$ $\Delta 1,935$ Other, net $\Delta 55$ $\Delta 20$ Net cash provided by (used in) financing activities $\Delta 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Other, net	244	△23
Proceeds from long-term borrowings $-$ 4,100Repayments of long-term borrowings $\Delta 1,107$ $\Delta 928$ Dividends paid $\Delta 1,936$ $\Delta 1,935$ Other, net $\Delta 55$ $\Delta 20$ Net cash provided by (used in) financing activities $\Delta 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Net cash provided by (used in) investing activities	△3,565	△5,328
Proceeds from long-term borrowings $-$ 4,100Repayments of long-term borrowings $\Delta 1,107$ $\Delta 928$ Dividends paid $\Delta 1,936$ $\Delta 1,935$ Other, net $\Delta 55$ $\Delta 20$ Net cash provided by (used in) financing activities $\Delta 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Cash flows from financing activities		
Dividends paid $\triangle 1,936$ $\triangle 1,935$ Other, net $\triangle 55$ $\triangle 20$ Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	_	_	4,100
Dividends paid $\triangle 1,936$ $\triangle 1,935$ Other, net $\triangle 55$ $\triangle 20$ Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	Repayments of long-term borrowings	△1,107	△928
Other, net $\triangle 55$ $\triangle 20$ Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$			△1,935
Net cash provided by (used in) financing activities $\triangle 3,099$ $1,215$ Effect of exchange rate change on cash and cash equivalents $366$ $126$ Net increase (decrease) in cash and cash equivalents $6,500$ $868$ Cash and cash equivalents at beginning of period $35,292$ $41,792$	-		△20
Effect of exchange rate change on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  366  126  868  1360  140  150  160  170  170  170  170  170  170  17			1,215
Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  6,500  868  35,292  41,792	Effect of exchange rate change on cash and cash		
Cash and cash equivalents at beginning of period 35,292 41,792	equivalents	300	120
	Net increase (decrease) in cash and cash equivalents	6,500	868
Cash and cash equivalents at end of period 41,792 42,660	Cash and cash equivalents at beginning of period	35,292	41,792
	Cash and cash equivalents at end of period	41,792	42,660